

# Agenda

- Group Overview
- H1 2022 In Review
- Stock Information
- Appendix
  - Our People
  - Revenue & Volume Analysis





# Rameda at a Glance

Tenth of Ramadan for Pharmaceutical Industries and Diagnostic Reagents S.A.E. ("Rameda") specializes in the manufacture and sale of a wide range of branded generic pharmaceuticals, nutraceuticals, cosmeceuticals, food supplements, medical devices & veterinary products

Through a careful selection, acquisition and registration process, Rameda's growing portfolio of products is focused on Egypt's high growth therapeutic areas associated with strong margins

The Group's headquarters and state-of-the-art production facility, **consisting of 3 factories**, is located in 6th of October City in the Giza Governorate west of Cairo.

Rameda was ranked 3rd among its peers in terms its year-onyear top-line growth in 2021 by value according to IQVIA, with overall sales up by 35.5% compared to the average overall market growth of 7.3%<sup>(1)</sup>



(1) Source: IQVIA

# **2Q22** Performance Highlights

### Q2 2022 Financial Highlights

EGP **368.4**mn

Revenues

▲ 38% YoY

EGP 171.5 mn Gross Profit

▲ 34% YoY

47% margin

EGP 82.7 mn

▲ 58% YoY 22% margin EGP 33.7 mn

Net Operating Cash Flow

▼ 64% YoY

EGP 98.6 mn

▲ 64% YoY 27% margin EGP 52.4 mn

Net Income<sup>(1)</sup>

▲ 61% YoY

14% margin

EGP 59.7 mn
Core Net Income<sup>(2)</sup>

▲ 85% YoY 16% margin EGP 369.9 mn Net Debt

▲ 2.6% YTD

### Q2 2022 Operational Highlights

16.5 mn

Units Sold (excluding toll)

▲ 54% YoY

EGP 37.8
Average Unit Price

(IQVIA) ▲ 2.4% YoY Products
Launched

179к

Total Sales
Visits
vs. 190K in 1H21

2

Molecules Acquired

496

Medical Reps & Merchandisers vs. 629 in 1H21



# **1H22 Performance Highlights**

### H1 2022 Financial Highlights

EGP 711.5mn
Revenues

A 32% YoY

EGP 344.7 mn
Gross Profit

41% YoY

48% margin

EGP 178.2 mn
EBIT

• 76% YoY

25% margin

EGP 127.7 mn

Net Operating Cash
Flow

6% YoY

EGP 209.4 mn
EBITDA

▲ 69% YoY
29% margin

EGP **124.2** mn

Net Income<sup>(1)</sup>

▲ 101% YoY

18% margin

EGP 126.5 mn
Core Net Income<sup>(2)</sup>

▲ 103% YoY
18% margin

EGP 369.9 mn

Net Debt

• 2.6% YTD

### H1 2022 Operational Highlights

34.8 mn
Units Sold (excluding toll)

▲ 36% YoY

EGP 37.8
Average Unit Price
(IQVIA)

• 2.4% YoY

2 Products Launched

361K Total Sales Visits vs. 404K in 1H21 2 Molecules Acquired

496
Medical Reps &
Merchandisers
vs. 629 in 1H21





### H1 2022 Market Positioning

#### **Evolution Index**

100

Private Market vs. in **119** 1H21

102
Defined Market vs. 117 In 1H21

#### Market Share

1.4%

Private Market vs. **1.4%** in 1H21

3.9%
Defined Market

vs. 3.8% in 1H21

### Market Ranking

19

Private Market vs. **20** in 1H21

6

Defined Private Market vs. 6 in 1H21

#### **YoY Sales Growth**

11%

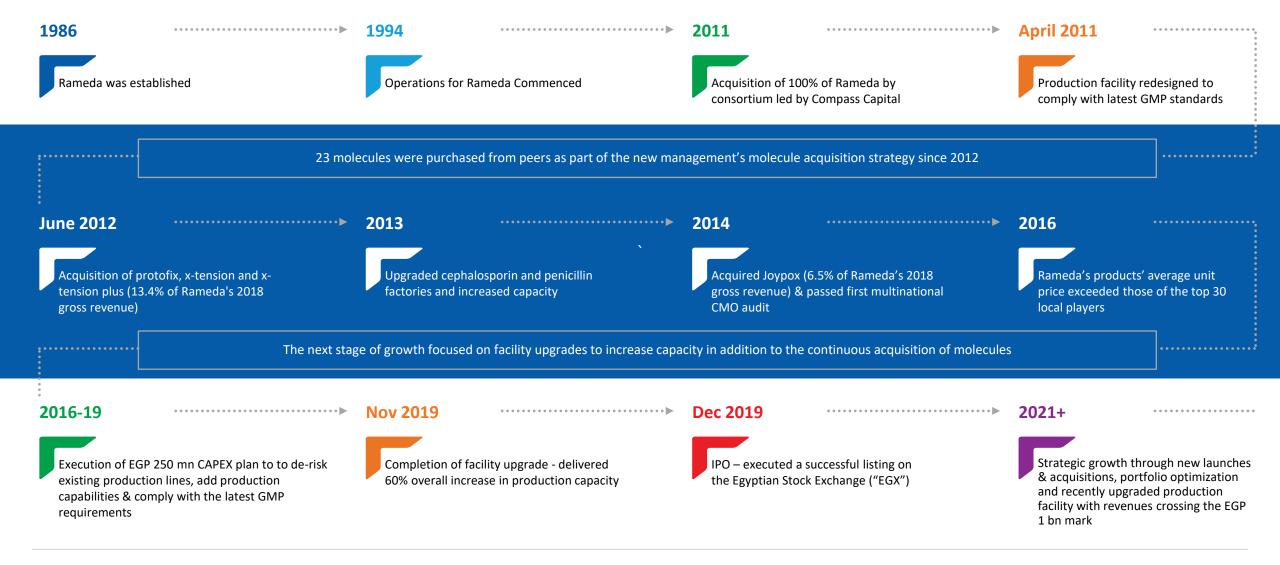
Rameda's Private Market VS. **11%** Total Private Market

11%

Rameda's Defined Market VS. **9%** Total Defined Market









### **Our Business Model**

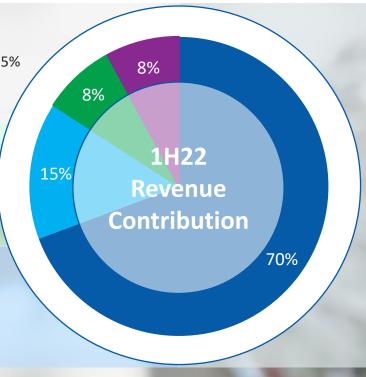
Exports

**Tenders** 

• Sale of products to export agents, responsible for distributing its products across different regional markets

60% of total export sales were sold in Iraq during 1H22, 25% in Yemen and 4% in Libya. The remaining 3% of exports during the quarter were sold in China, Saudi Arabia, Somalia and South Sudan

- Sale of goods to local and multinational pharma companies through monetizing unused capacity (e.g. lyophilized line, completed in November 2019).
- Stamp of approval by leading blue-chip companies, including Sanofi, Hikma, Pentapharma, etc.
- Bulk-selling through the Egyptian Authority for Unified Medical Procurement (UMPA) to government-owned institutions such as the Ministry of Health and public hospitals
- Rameda focuses on participating in selective tender contracts that ensure certain profitability levels



#### Prescription-based

- Marketing representatives engage directly with targeted physicians to create demand for the Group's products through prescriptions
- Physicians are selected based on their respective reach of Rameda's target market across key therapeutic areas.

#### Over-the-counter (OTC)

 Rameda sells its products to domestic distributors who then distribute its products to pharmacies throughout Egypt. Demand here is dependent on brand recognition and visibility

Penetrate large and fast-growing therapeutic areas

Selectively identify and acquire molecules

Register new molecules and related products



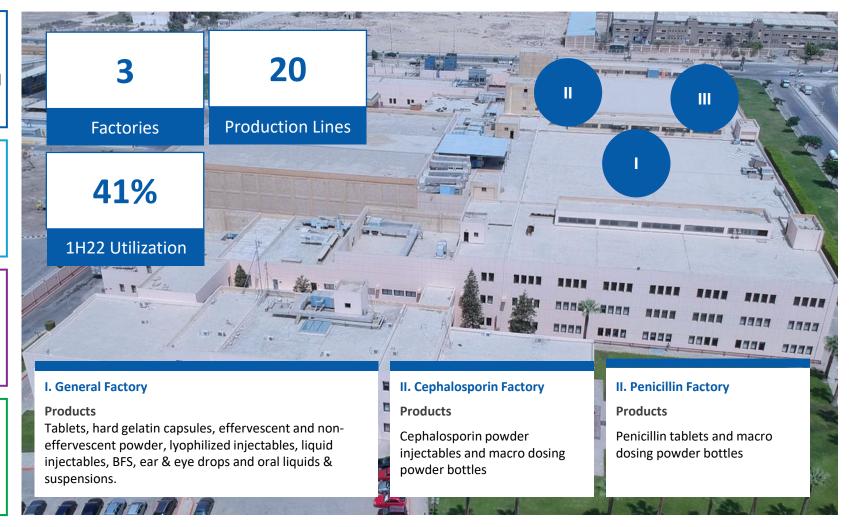
# Well-Invested Manufacturing Facility

Well-invested infrastructure with c.EGP250m spent between 2016 – 18 to renovate and streamline production facility, and grow production capabilities and capacity

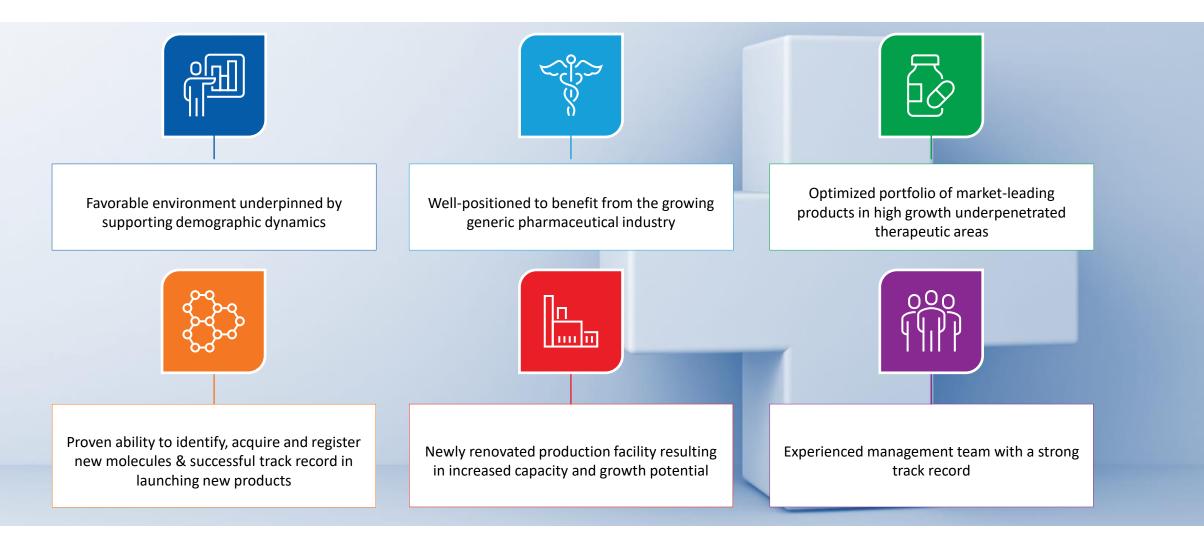
Diversified complex production capabilities allow Rameda to manufacture a wide range of products in a variety of dosage forms

**Significant capacity to support growth,** with overall utilization at just 41% in 1H22, based on two long shifts and a multi-product production lines

Excess capacity used to toll manufacture for leading blue-chip companies, with our recently installed lyophilized production lines operating at north of c.80% utilization









# H1 2022 | Performance Overview

### **Financial Highlights**

Delivered solid top line growth and healthy expansions across the Group's profitability margins

- Total revenue grew by 32% YoY to EGP 711.5 million in 1H22 driven by strong growth among the Group's legacy products as well as its recent launches. Its top-performing legacy products included Colona, Rametax, and Protofix, which was complemented by robust revenues generated Recoxibright and Vaxato, its largest acquisitions to date.
- Rameda's GPM in 1H22 expanded by 3.1 percentage points during the
  period to 48.5% on the back of a strong decline in the cost of raw materials
  as a percentage of revenues compared to the same period last year when
  COVID-19 related antivirals, associated with relatively high raw material
  costs, were in strong demand.
- At 6.4 pts YoY, margin growth was further enhanced on the EBITDA level as a result of operational leverage in 1H22.
- As a result, net income recorded strong growth of 101.1% YoY to EGP 124.2 million in 1H22 and yielded an NPM increase of 6 percentage points YoY to 17.5% for the period. Expansion in NPM was driven by growing operating profitability coupled with decreasing interest expenses in 1H22.
- Adjusted for non-recurring expenses, core net income increased by 103.5% YoY to EGP 126.5 million in 1H22.

### **Key Developments**

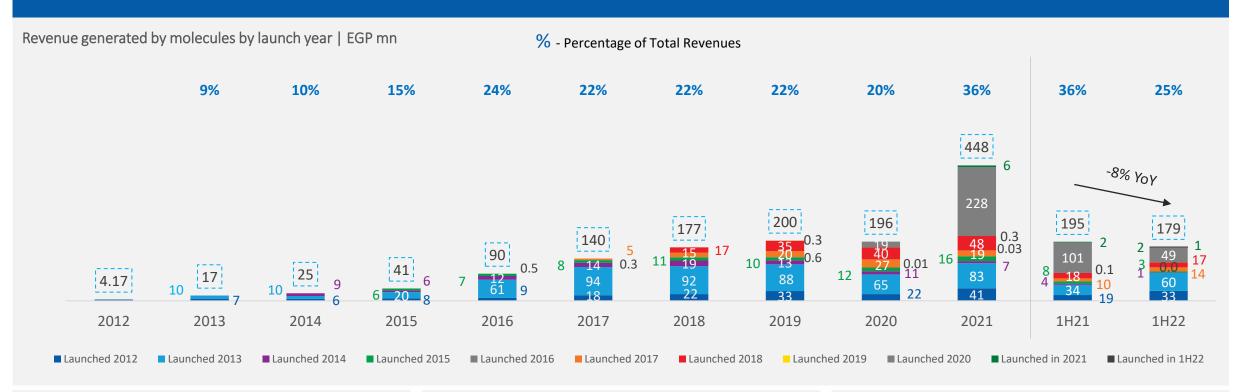
#### **Expanded portfolio of products across fast-growing therapeutic areas**

- 2 new products were launched during 1H22, including:
  - **Molnupiravir Rameda**. An antiviral which is expected to generate strong margins, in line with our previously communicated strategy to bring up the average pricing and profitability of our offerings.
  - Selestoc. Nutraceutical and immunity booster.
- 2 new products were acquired during 1H22, including:
  - Artixiban. Artixiban is used for the prevention of strokes and systemic embolisms in patients with nonvalvular atrial fibrillation, in addition to the treatment of deep vein thrombosis and pulmonary embolisms. On a full year basis, Artixiban is forecasted to generate revenues c. EGP 30 million with EBITDA contribution north of EGP 14 million.
  - Lacovimp. Lacovimp is used to treat partial-onset seizures. It is also used with other medicines to treat primary generalized tonic-clonic seizures. The product is available in two concentrations, 50mg (at a public price of EGP 139) and 100mg (at a public price of EGP 234) and generates a GPM margin north of 70%. On a full year basis, Lacovimp is forecasted to generate revenues c. EGP 24 million with an EBITDA contribution north of EGP 8 million.
- After its acquisition in H2 2021, Vaxato has already become the Group's 9<sup>th</sup> top-selling product across its portfolio and generated revenues of EGP 28.8 mn in 1H22, representing 4.1% of Group revenues during the period.
- The Group is on track to launch a total of 8-10 products by 2022 year-end.



# **Launches | Performance to Date**

### Revenues generated from launches since 2012 contributed 25% of Group revenues in 1H22, down 8% YoY



#### First to market opportunities

Initial entrant benefits from significantly higher market share and strong patient retention

#### Early registering

Lower discount from the innovator price for the first five registrants

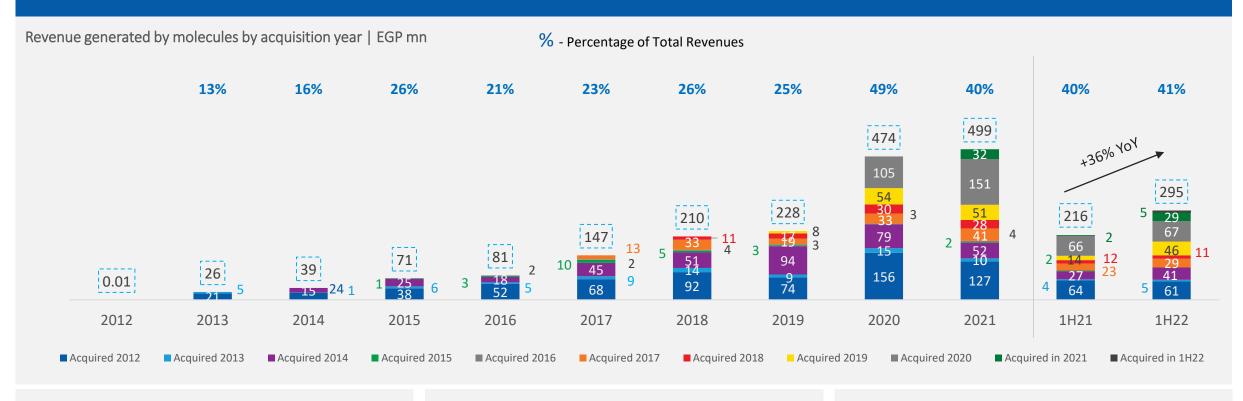
#### **Optimization towards higher-priced molecules**

In order to maximize Rameda's revenue and operating margins



# **Acquisitions | Performance to Date**

### Meanwhile, revenues generated acquisitions since 2012 contributed 41% of Group revenues in 1H22, and increased by 36% YoY



#### First to market opportunities

Initial entrant benefits from significantly higher market share and strong patient retention

#### Early registering

Lower discount from the innovator price for the first five registrants

#### **Optimization towards higher-priced molecules**

*In order to maximize Rameda's revenue and operating margins* 



## **1H22 Volume Breakdown & Analysis**

▲ 1.7% YoY

Volumes sold from **tenders** grew

by 1.7% YoY to 11.3 million units in

1H22. Tender's contribution to

total volumes excluding toll

declined 9 percentage points,

which is in line with management's

strategy to reduce the contribution

of tenders to its top line due to its

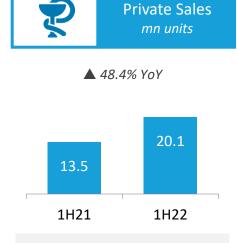
lower relative profitability, driven

by strong price competition within

the sales channel, and ultimately

enhance profitability on the gross

level.



Volumes from **private sales** increased by 48.4% YoY to 20.1 million units in 1H22 primarily on the back of solid growth of Rameda's antibiotics portfolio coupled with the general post Covid-19 recovery in Egypt's pharmaceutical retail segment during the period.



11.1

1H21

Tenders mn units

11.3

1H22



0.9

1H21

Exports mn units

3.5

1H22

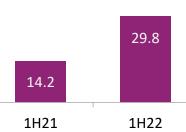
▲ 275.0% YoY

guarter.



Toll Manufacturing mn units

▲ 102.1% YoY



Volumes from **exports** increased Toll manufacturing volumes grew by 275% YoY to 3.5 million units in by more than two-fold YoY to 29.8 1H22 driven by strong sales to million units in 1H22, driven by the Rameda's largest export market, securing of accretive contracts, Iraq, coupled with a low base which saw increased utilization of effect due to a COVID-19 the Group's liquid and penicillin associated lockdown in Iraq during lines in addition to its lyophilized the first quarter of 1H21. Growth production capabilities. came despite the absence of antiviral sales to Levant during the



Total (excludes toll sales)
mn units

36.3 YoY

34.8

25.6

1H21

1H22

Total volumes sold (Excluding toll manufacturing sales) grew by 36.3% YoY to 34.8 million units in 1H22, Despite tenders contributing 11 percent less to volumes in 1H22 compared to 1H21 at 32%, strong volume growth from the Group's private sales – which now leads the pack at a 58% contribution – as well as the growing contribution of volumes from exports due to market recovery, were the key drivers of overall volume growth (excluding toll sales) in 1H22.

Note: Please refer to the appendix for a detailed revenue and volume table by market route



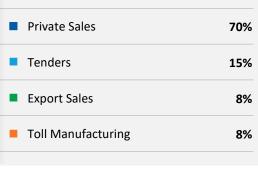
## 1H22 Sales Breakdown & Analysis

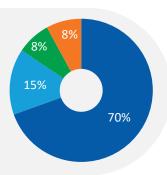
1H22 Revenue by market route

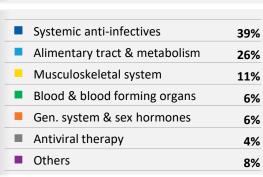
by therapeutic

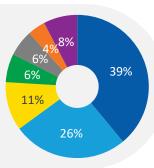
area <sup>(1)</sup>

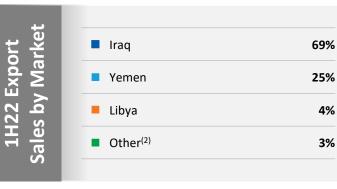
1H22 Revenue

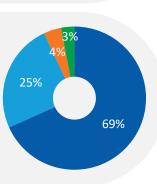




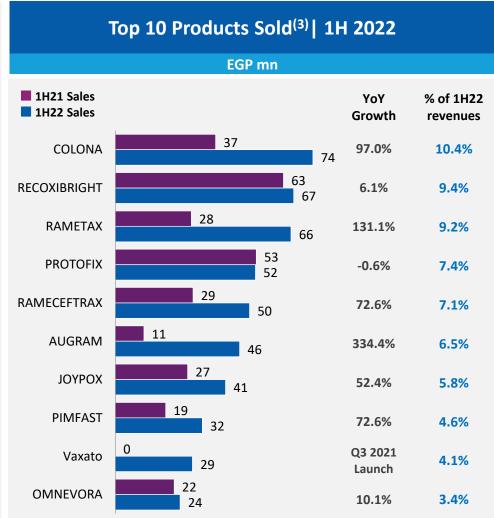






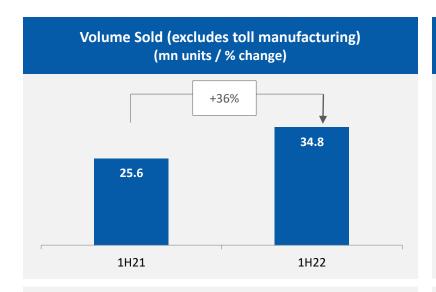


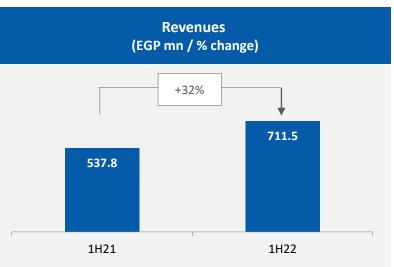
Private sales contributed the majority of revenue and revenue growth in 1H22, at 70% and 75% respectively. Tenders came in next, contributing 15% to revenues and 8% to growth. Exports followed, contributing 8% of total revenues and 6% of revenue growth, followed by toll sales, which contributed the remaining 8% and 11% to total revenues and its growth respectively. Systemic antiinfectives generated the lion's share of revenues in 1H22, at 39%, followed by alimentary tract & metabolism, which contributed 26%. The musculoskeletal system came in next, contributing 11%, followed by blood and blood forming organs and genitourinary system & sex hormones, contributing 6% each, while antiviral therapy contributed 4% to total 1H22 revenues. Iraq contributed highest to export revenues at 69%, followed by Yemen at 25% and Libya at 4% in 1H22.

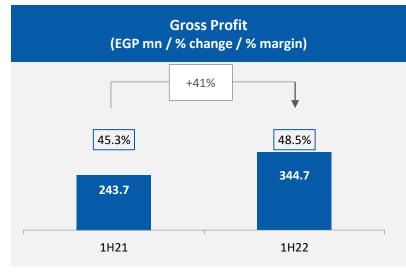




# 1H22 Key Performance Indicators (1 of 2)







#### **Volumes grew by 36% YoY**

to 34.8 million units (excluding toll manufacturing) in 1H22 on the back of solid year-on-year volume growth at Rameda's private sales and export verticals by 48.4% and 275.0%, respectively. The Group's domestic tenders vertical recorded a minor 1.7% YoY volume increase as a result of the Group's strategy to selectively participate in tenders that generate solid profitability levels. Parallel to this, the Group's toll manufacturing volumes benefitted from an expanding third-party client base, which resulted in a 110% YoY increase in toll volume sales in 1H22.

#### Revenues increased by 32% YoY

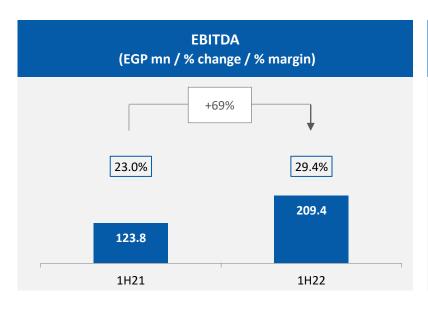
to EGP 711.5 million in 1H22 driven by strong revenues generated by the Group's core products as well as its recent launches and acquisitions. Key contributors to growth included core products, namely Colona and Rametax, as well as newer additions to the Group's product portfolio, including Augram and Vaxato. The Group's top-selling products during the period were Colona, Rametax, and Protofix.

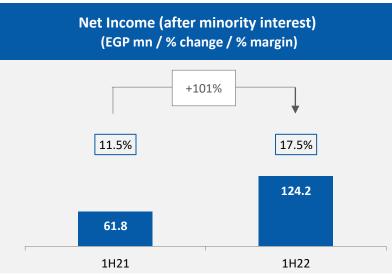
### Gross profit increased by 41% YoY

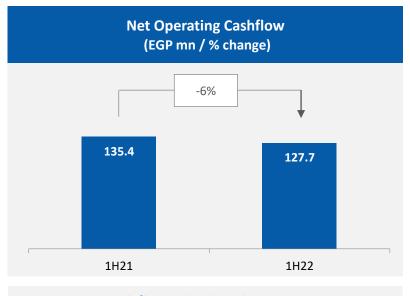
to EGP 344.7 million in 1H22 and yielded a GPM of 48.5%, a YoY increase of 3.1 percentage points in 1H22. Healthy expansion in GPM was driven by a 1.9 percentage point decline in the cost of raw materials as a percentage of revenue during the period as GPM returned to normalized levels, with strong demand of antivirals in 1H21 inflating the cost of sales during the period due to its relatively higher associated raw material costs, coupled with the Group's successful cost optimization efforts during the period.



# 1H22 Key Performance Indicators (2 of 2)







#### EBITDA grew by 69% YoY

to EGP 209.4 million and yielded an EBITDA margin expansion of 6.4 percentage points year-on-year to 29.4% in 1H22. Strong EBITDA margin expansion was mainly driven by an increasing GPM, coupled with a 3.1 percentage point decline in SG&A expenses as a percentage of revenue during in the period, due to economies of scale.

#### **Net Income climbed 101% YoY**

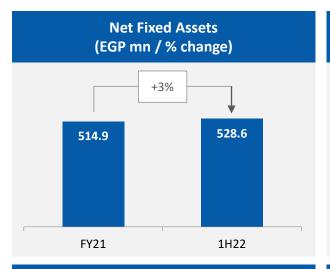
to EGP 124.2 million and yielded an NPM increase of 6 percentage points year-on-year to 17.5% in 1H22. Expansion in NPM was driven by growing operating profitability coupled with decreasing interest expenses during the period.

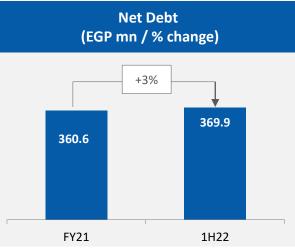
### Operating cashflows declined 6% YoY

Rameda recorded net operating cashflows of EGP 127.7 million in 1H22, down 6% YoY on the back of increasing receivables and inventories compared to in 1H21 which saw inventories decline year-on-year.

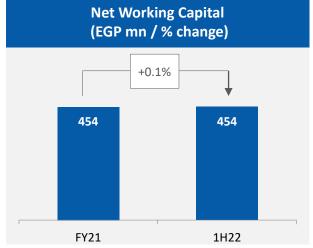


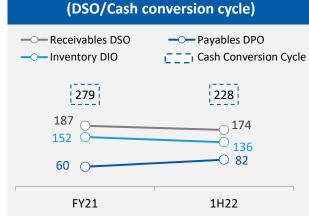
# **1H22** Balance Sheet Highlights





| Summary Balance Sheet (EGP mn)     | 31 Dec 21 Actual | 30 Jun 22 Actual |
|------------------------------------|------------------|------------------|
| Non-current assets                 | 945              | 1,020            |
| Current assets                     | 1,476            | 1,537            |
| Total assets                       | 2,420            | 2,556            |
| Non-current liabilities            | 53               | 60               |
| Current liabilities                | 1,022            | 1,083            |
| Total Liabilities                  | 1,075            | 1,142            |
| Shareholder's Equity               | 1,348            | 1,415            |
| Minority Interest                  | (3)              | 0                |
| Liabilities & Shareholders' Equity | 2,420            | 2,556            |





**Working Capital Analysis** 

#### **Net fixed assets**

came in at EGP 528.6 million as of 30 June 2022, up by 3% Ytd, with CAPEX during the period accounting primarily for maintenance.

#### Net debt

stood at EGP 369.9 million as of 30 June 2022, representing an increase of 3% Ytd, driven by a 1.6% Ytd decline in total debt and a 4.7% Ytd decline in cash and bank balances during the period.

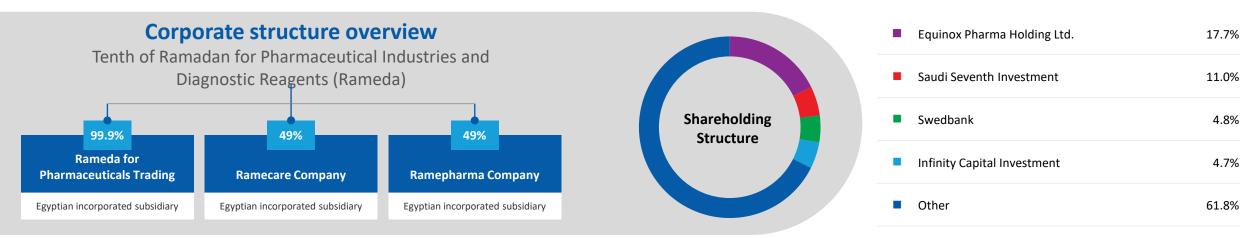
#### **Cash Conversion Cycle**

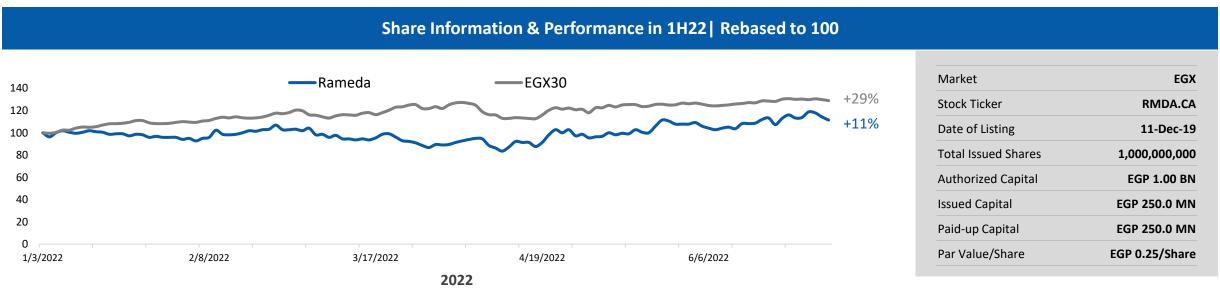
decreased by 50 days Ytd to 228 days in 1H22, driven by a 13-day decrease in receivables DSO and a 15-day decrease in inventories DIO, combined with a 22-day increase in payables DPO during the same period.





## **Corporate Structure and Share Performance**







# Revenue & Volume Sold

| Revenue Analysis   | 1H21   | 1H22   | % YoY  |
|--|--------|--------|--------|
| Private Sales  |        |        |        |
| Volumes Sold ('000)                                      | 13,527 | 20,069 | 48.4%  |
| Sales (EGP mn)   | 364    | 495    | 36.0%  |
| Tenders  |        |        |        |
| Volumes Sold ('000)                                      | 11,101 | 11,292 | 1.7%   |
| Sales (EGP mn)   | 92     | 106    | 15.2%  |
| Exports  |        |        |        |
| Volumes Sold ('000)                                      | 922    | 3,459  | 275.0% |
| Sales (EGP mn)   | 46     | 56     | 22.0%  |
| Total Volume   Excluding toll manufacturing ('000 units) | 25,551 | 34,819 | 36.3%  |
| Toll Manufacturing                                       |        |        |        |
| Volumes Sold ('000 sheets)                               | 14,202 | 29,818 | 110.0% |
| Sales (EGP mn)   | 36     | 55     | 51.9%  |
| Total Revenue (EGP mn)                                   | 538    | 711    | 32.3%  |